

THE LONDON SCHOOL OF ECONOMICS AND POLITICAL SCIENCE

COUNCIL

23 June 2020

CONFIRMED MINUTES

A meeting of the Council was held at 15:00 on Tuesday 23 June 2020 by electronic platform.

Present: Dr Susan Liautaud (Interim Chair) (*except item 10*), Ali Nikpay (Vice-Chair), Dame Minouche Shafik (Director), Professor Martin Anthony (Vice-Chair of Academic Board), Alastair Da Costa (Independent Member), Zulum Elumogo (General Secretary of the Students' Union), Sir David Higgins (Independent Member), John Hughes (Independent Member), Nigel Hugill (Independent Member), Johannes Huth (Independent Member) (*until item 6*), Professor Simona Iammarino (Academic Board nominee), Donald Kaberuka (Independent Member) (*from item 8*), Roger Mountford (Independent Member), Dr Claudine Provencher (Professional Services Staff member), Professor Terhi Rantanen (Academic Board nominee), Isha Sharma (Students' Union nominee), Elisabeth Stheeman (Independent Member) (*from item 8*) and Professor Alex Voorhoeve (Academic Board nominee).

Apologies: *Some members were not in attendance for the full meeting as indicated above.*

In attendance: Professor Julia Black (Strategic Director of Innovation) (*until item 6.5*), Mike Ferguson (Director of Finance), Professor Dilly Fung (Pro-Director Education), Professor Simon Hix (Pro-Director Research), Dr Brigid McClure (Head of Directorate and Strategy Delivery), Louise Nadal (School Secretary), Professor Eric Neumayer (Pro-Director Faculty Development), Ben Plummer-Powell (Chief Philanthropy and Global Engagement Officer), Professor David Webb (Pro-Director Planning & Resources and Chief Financial Officer), Dr Andrew Young (Chief Operating Officer), and Hilary Hunter (Head of Governance Services, committee secretary), Professor Lord Nicholas Stern (*for item 4*), Laura Dawson (Director of Data and Technology Services) (*for item 5.4*), Julian Robinson (Director of Estates) (*for item 8*).

1. FORMAL BUSINESS

1.1 DECLARATIONS OF INTEREST

1.1.1 The were no declarations of interest.

1.2 MINUTES

PAPER A

1.2.1 Council approved the minutes of the meeting held on 12 May 2020.

1.3.1 MATTERS ARISING

PAPER Aii

1.3.1 Council noted the report. Council also noted that the Interim Chair of Council had attended several academic governance committee meetings following discussion at the February meeting and had been impressed with them.

2. LSE 2030 DIRECTOR'S REPORT AND LSE 2030 UPDATE

PAPER B

2.1 Council noted the paper and the oral report of the Director, which provided, in particular, an overview of the impacts and the School's continued response to COVID-19. The Director also stated that in light of the recent tragic death of George Floyd and the subsequent call for

action, work was being undertaken to accelerate School progress on addressing issues concerning racial inequality and build on the existing range of activity.

3.1 LSE 2030: PRO-DIRECTOR FOR EDUCATION UPDATE ON EDUCATION & STUDENT EXPERIENCE PAPER C

3.1.1 Council noted the report.

3.2 DEGREE OUTCOMES STATEMENT PAPER N

3.2.1 Council approved the Degree Outcomes Statement found at Annex A of the paper for external publication on the LSE website.

4 'LIFT OUR GAZE': SUSTAINABILITY

4.1 Professor Lord Nicholas Stern provided an oral report on work and consultation undertaken to develop the School's new Sustainability Strategic Plan, which fully integrated with LSE 2030. Council noted there were six key areas of focus with associated implementation plans and progress to date.

5. LSE 2030 DECISION AND PROGRESS REPORTS

5.1 FINANCIAL PLAN AND 2020/21 BUDGET PAPER G
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5.2 FEE LEVELS FOR 2021 ENTRY PAPER H

5.2.1 Council approved the full-time tuition fees and fee amounts for executive MSc programmes to be applied in 2021/22 as set out in the paper.

5.2.2 Council noted that the Government had announced that day that EU students would be ineligible for Home fees from 2021/22. It would be important for the School to keep under close review how this outcome impacted on the recruitment of EU students and any necessary action required, including to protect the diversity of the student body.

5.3 CHANGES TO LSE INSTITUTES PAPER D

5.3.1 Council approved:

- a) the dissolution of the Institute of Global Affairs as an LSE Institute;
- b) the establishment of the Data Science Institute.

5.4 DATA & TECHNOLOGY: TECHNICAL DEBT AND PLATFORMS FOR LSE 2030 PAPER E

5.4.1 Laura Dawson, Director of Data and Technology Services (DTS), introduced the paper providing a progress update, highlighting that over recent months DTS had responded rapidly to delivering significant changes to working and learning arrangements, while delivering an effective service and ensuring cyber security, but that it would be important to continue to build on this and support evolving needs in the most efficient and effective way possible. Council noted the report and the recent Audit Committee discussion on digital futures.

5.5 CAMPUS AND RESIDENCES PAPER F

5.5.1 Council noted the report.

6.	GOVERNANCE AND LEGAL	
6.1	CHAIR'S ACTION GROUP REPORT	PAPER I
6.1.1	Council noted the report.	
6.2	GOVERNANCE COMMITTEE RECOMMENDATIONS	
6.2.1	COUNCIL MEMBER APPOINTMENTS	PAPER Ji
	Following the recommendation of Governance Committee, Council:	
	a) approved the reappointment to Council of Ali Nikpay and Alastair Da Costa for a second term of office (1 August 2020 – 31 July 2023);	
	b) noted the update concerning Council vacancies.	
	<i>Ali Nikpay and Alastair Da Costa did not participate in the decision-making concerning their own reappointments.</i>	
6.2.2	COUNCIL COMMITTEE COMPOSITIONS AND MEMBERSHIP	PAPER Jii
	Following the recommendation of Governance Committee, Council:	
	a) approved the committee compositions for Council committees as set out in the paper;	
	b) approved the proposed memberships for Council committees as set out in the paper;	
	c) noted the vacancies for the Council committees.	
6.2.3	CHAIR OF INVESTMENTS SUB-COMMITTEE	PAPER Jiii
	Following the recommendation of Governance Committee, Council approved the appointment of Dr Sushil Wadhvani as Chair of Investments Sub-Committee from 1 August 2020-31 July 2023.	
6.2.4	COUNCIL COMMITTEE TERMS OF REFERENCE	PAPER Jiv
	Following the recommendation of Governance Committee, Council approved:	
	a) the revised terms of reference for Audit Committee, Finance and Estates Committee and Investments Sub-committee as set out at Annexes A-C of the paper;	
	b) the proposal set out at paragraph 6 in the paper, including the quorum for all Council committees.	
6.2.5	COUNCIL COMMITTEE – CHAIR ROLE DESCRIPTION	PAPER Jv
	Following the recommendation of Governance Committee, Council approved the role description for Chairs of Council committees.	
6.2.6	BYELAW TO THE ARTICLES OF ASSOCIATION	PAPER Jvi
	Following the recommendation of Governance Committee, Council approved the byelaw as set out in the paper.	
6.3	FINANCIAL REGULATIONS	PAPER K

- 6.3.1 Council approved the Financial Regulations and proposed changes to the Financial Regulations as set out in the paper.
- 6.4 CHAIR NAME PAPER L**
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- 6.5 CHAIR OF CONTEMPORARY SPANISH STUDIES PAPER M**
- 6.5.1 Council approved changes set out in section 8 of the paper concerning administrative and operational changes to an agreement which the School entered into with the Anglo Spanish Cultural Foundation (ASCF) on 20 May 1993 to create at LSE the Principe de Asturias Chair of Contemporary Spanish Studies and Cañada Blanch Centre.
- 6.5.2 Council noted that the proposal must also be presented to the other party to the agreement, ASCF, which alongside the School, is a trustee of the trust that was established under the agreement.
- 6.6 REPORT ON ACADEMIC APPEALS, ASSESSMENT OFFENCES, FORMAL COMPLAINTS AND DISCIPLINARY CASES FOR THE 2018/19 ACADEMIC YEAR PAPER O**
- 6.6.1 Council noted the report.
- 6.7 SECRETARY'S REPORT PAPER P**
- 6.7.1 Council noted the report.
- 7. COMMITTEE REPORTS PAPER Q**
- 7.1 Council noted the reports.
- 8. OPEN DISCUSSION FOR FINAL 2019/20 MEETINGS/ANY OTHER BUSINESS**
- 8.1 Council heard tributes to and gave sincere thanks for the work and contributions to the School of Nigel Hugill (Independent Council member and Co-Chair of FEC), Roger Mountford (Independent Council member and Co-Chair of FEC), Zulum Elumogo (LSESU General Secretary and Council member), David Webb (Pro-Director Planning & Resources and Chief Financial Officer), John Hughes (Chair of Audit Committee), Professor Eric Neumayer (Pro-Director Faculty Development), who were stepping down from their roles.
- 8.2 Council also noted thanks to Neil Gaskell who was stepping down as Chair of the Investments Sub-Committee.
- 9. DATE OF NEXT MEETING**
- 9.1 Tbc Sept/Oct 2020, 24 November 2020, 15:00.
- 10. CHAIR OF COUNCIL APPOINTMENT PAPER R**

The Vice-Chair was Chair for this item. The Interim Chair and, with the exception of the School Secretary and Head of Governance Services, meeting attendees were not present for this item.

The Vice-Chair of Academic Board did not participate in the decision-making to ensure there was an Independent majority, and he had already contributed to decision-making as part of the selection process.

10.1 Council considered the report and approved:

- a) the process followed on its behalf to appoint a Chair of Council;
- b) the unanimous recommendation of the Chair of Council Selection Committee, endorsed by Governance Committee, to appoint Dr Susan Liautaud as Chair of Council for a three-year period with effect from 1 August 2020, with annual performance reviews;
- c) under the Articles of Association, Council may, in situations which it considers to be exceptional, allow a member to serve a third term of office. As Dr Liautaud's second term on Council will end on 31 July 2021, the Chair of Council Selection Committee recommends to Council the approval of an exceptional third term to cover the period of her appointment (for the period from 1 August 2021 until 31 July 2023).
- d) **Restricted and Confidential**