

## LSE's Sustainability Strategic Plan - Progress tracker



Acronyms: GRI Grantham Research Institute on Climate Change and the Environment / LSESU LSE Students' Union / PAGE LSE Philantrophy and Global Engagement / LT Lent Term / MT Michaelmas Term / ST Summer Term / ISC Investment Sub-Committee

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Sustainability Strategic Plan		Led by		Progress tracker		
Objectives	Ref	Supporting initiatives	Delivery lead	Key stakeholders/links	LT 2021/22 updates	ST 2021/22 updates
Education - Ember		sustainability across our teaching and learning exitentify and promote areas of the curriculum which	xperiences (Lead: Dill	y Fung)	LSE led aspect on-pause due to COVID	Our Education for Sustainability initiative launched
Will will strengthen and promote existing courses and learning pathways which can provide students with a fuller understanding of the environmental and socialdimensions of sustainability.  Connect across disciplines We will embed environmental sustainability into the LSE curriculum, promoting interdisciplinary activities and solutions.		include the relation between the subject and environmental sustainability, highlighting these clearly to students, for instance using green tags.	Eden Centre & Sustainability team	All departments	pressures.  I SESU Sustainable Futures Society is engaging with volunteer students (20-30) across Departments to identify good practices from other universities for LSE disciplines and opportunities for embedding sustainability in LSE curriculum (first volunteers Sustainability key theme at LSE Generate	in June at an event hosted by our Pro-Director for Education, and 15 academic representatives joined our educator leads network to help raise the profile of this initiative. https://info.lse.ac.uk/staff/divisions/Eden- Centre/Resources-to-support-your-
	1.2	Enhance, consolidate and promote opportunities for all students to engage with sustainability themes and develop a range of sustainability-related skills (e.g. through LSE 100; LSE Life, LSE Careers: Work it Out; LSE Student Futures: civic engagement, LSE Student Futures, LSE Change Makers, LSE Groups; Living Labs - Sustainability Projects Fund, LSE Careers, LSE Volunteers, LSE generate).	Education Strategic Officer (LSE opportunities) + Sustainability team	LSE opportunities project team / web team Eden Centre (Lydia/Ellis/ Liane Sequeira)	* Sustanabury key meme at LSL celerater contributions of the contribution of the contr	practice/Education-for-Sustainability-at-LSE  • Sustainability is a key theme being integrated in the redesign of LSE100, our flagship interdisciplinary course for all undergraduate students.
Foster collaboration We will create new collaborations among key		Support proactively the creation of new multidisciplinary courses, as part of wider School curriculum development.  Create opportunities for students to connect with	LSE 100 / LSE Extend	Eden Centre	LSE 100 Director and team leading a piece of work on embedding sustainability in LSE 100, our flagship interdisciplinary course for all  *LSE Careers facilitated a range of events, panels	
stakeholders within and beyond the School, with a particular emphasis on working in partnership with students and LSESU to respond to and promote the sustainability agenda.	1.5	employers and alumni to explore new and emerging career pathways.  Empower students to showcase publicly their	LSE Careers		and alumni meet-ups, both face-to-face and virtual, enabling students to connect with alumni working across a range of roles in the environment, energy Funding granted in Feb 20 by LSE Sustainable Projects Fund for Earthise, a sustainability journal edited by LSE students and showcasing sustainability in a range of medium (poetry, art, photography)	
		sustainability-related learning and perspectives, whether these have been acquired through the formal curriculum or through wider developmental opportunities (e.g. LSE 2030 Showcase portfolio initiative / LSE Houghton St Press).	Eden Centre	LSE Student Futures		
	1.6	Provide educators with the tools, resources and skills needed to embed sustainability across disciplines (Eden Centre, Eden Digital, Library, Atlas programme, EAUC resources, webinars).	Eden Centre & Sustainability team		An informal group made of Eden/Sustainability.LSE 100 is progressing the concept of a Resourceskit for educators (elements identified include How-to guides, self-assessment checklist, and disciplines specific case studies), next meeting 25Feb.	
	1.7	Showcase and reward innovative teaching and learning practices (e.g. Annual Celebration of Sustainability, Education Forum on sustainability, Sustainability and Social Sciences Symposium, LSE Festival Events, Green Leaf Research Showcase).	Eden Centre / Human Resources / Student Union education officer		Agreed with Eden for Education Forum in LT 2022 to be sustainability themed.	
	1.8	Utilise current student surveys by adding selective questions on sustainability to inform future provision.	Education Strategic Officer (Evaluation & Analysis Team)		Following sustainability questions now added to LSE internal student survey. 1.LSE encourages good environmental practice. 2.1 am aware opportunities exist at LSE to take part in activities supporting environmental sustainability. 3.My learning experience at LSE has equipped me with the knowledge and skills needed to address the future challenges of society and make	
·		global sustainability debate through our research	(Lead: Simon Hix)			
Take a strategic approach We will reafirm the contribution social sciences can make to the global sustainability debate, and to focus and strengthen our efforts and resources on impactful sustainability research.	2.1	Identify opportunities where LSE research can contribute to global debates on sustainability (e.g. on changing environmental behaviours, effective environmental policies, and green growth/building-back better).	Pro Director of Research	GRI, III, CEP, STICERD, International Growth Centre (IGC), all departments	GRI held an idea generatingsession with senior researchers (on 10 Feb) to discuss emerging research themes and priorities related to the global sustainability agenda. This discussion is to be continued in a further meeting in May.      GRI is leading a School-wide conversation about a new research/funding initiative to focus on just transition research. This is to involve colleagues from GRI, CEP and Ill in first instance. The aim is to organise a GRIU.SE workshop to bring together colleagues interested in various aspects of just transition, from economics (abour market effects, industrial innovation, behavioural econ) to politics (infrastructure investment, public opinion), sociology (societal impacts), etc.	
		Support research which actively engages policy makers, stakeholders and society in the co- production of knowledge and research on sustainability.	GRI and School of Public Policy	GRI (policy team), School of Public Policy, STICERD, International Growth Centre (IGC)	Environmental sustainability and climate change is one of the key themes of LSE's Shaping the Post-COVID World event series and the LSE Festival 2021 (eg Financing a Green and Just Recovery from COVID-19 event)	
Create supportive mechanisms We will implement structural change and create funding		Make sustainability a key strategic area for philanthropic support at LSE. Strengthen the Grantham Research Institute's role as a School-wide vehicle for collaborative research and impact on environmental sustainability.	PAGE GRI (Director of	IGC, STICERD, GRI GRI, School of Public	See 2.5  GRI is progressing a strategic discussion on future fundraising in the sustainability area, shaping GRI's future research strategy and widening	See 2.5
incentives to advance the sustainability agenda.	2.5	Ring fence funding to support sustainability research	Research)	Policy	substainability/climate-oriented research networks across the School (see 2.1)  LSE Research Support Fund launched December	Central Research Support Fund. Four new
		and cross collaboration.	Pro Director of Research	AGE	2020. One of the main areas we encouraged proposals in is Environmental Sustainability. RDP will be making decisions about which projects to support in the next few months. https://info.lse.ac.uk/staff/d/wisions/research-and-innovation/research/apply-for-funding/lse-research-support-fund	research projects from across the School obtained funding under the sustainability theme:  Indoor air pollution: real time information and behavioural change, evidence from London.  What explains the changing boundaries of green and sustainable in finance — insights from bord markets.  Greening the automotive industry. An empirical analysis of innovation and production networks and its implications for green industrial policy  The climate crisis/social crists — how social landlords are tackling the climate crisis.
	2.6	Encourage online research activities, to reduce research-related travel (e.g. online seminars and PhD vivas).	Pro Director of Research	PhD Academy	Research Degrees Sub Committee is working on a plan for making online PhD whas the default option (with some exceptions to be confirmed), and will be bringing a paper to Research Committee later this term or early next term.	Online PhD vivas online as default approved by Research committee.  Work engaging with Dpts to encourage online only or hybrid research seminars.



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	Researc	ch Institute on Climate Change and the Environment / LSESU	LSE Students' Union / PAG	SE LSE Philantrophy and Glo		Summer Term / ISC Investment Sub-Committee
Sustainability Strategic Plan			Led by		Progress tracker	
Objectives	Ref	Supporting initiatives	Delivery lead	Key stakeholders/links	LT 2021/22 updates	ST 2021/22 updates
Foster collaboration We will foster stronger internal cross-disciplinary collaboration within LSE to leverage and extend our external partnerships.		Undergraduate engagement (e.g. undergraduate edited sustainability journal).	Pro Director of Research	LSE Press	Earthrise is an environmental journal edited by LSE students with connections to peer universities (UCL, Imperial and more). They recently received a small grant from LSE Sustainable Projects Fund and will contact Houghton St Press to scope opportunities for collaboration. https://www.earthrisejournal.com/	
		Promote LSE-wide initiatives for research collaboration (e.g. conferences, training modules) on environmental sustainability across departments and centres. Create opportunities for cross-disciplinary knowledge and expertise sharing (e.g. brown bag lunch sessions, research seminar)  Leverage our existing external partnerships (e.g.	GRI (Director of Research)	GRI, Centres, Departments	Following LSE's becoming a member of the Elien MacArthur Foundation network for Circular Economy, we are hosting a cross-departmental workshop on How can LSE's educators and researchers further support the transition to a circular economy? on 24th Feb. Circular Economy has proven to be a topic which drives interest in sustainability across a varied range of LSE See 2.8 EllenMacArthur Foundation update	
	2.9	CIVICA Alliance, Global Public Policy Network, Global Alliance of Universities on Climate) and develop new partnerships to step up LSE's contribution to global sustainability research and debate.	Pro Director of Research	PAGE (Global academic engagement), GRI, School of Public Policy	See 2.0 Eileinwachtitur Pourivation update	
Engagement & Le	eader	ship - Deepening public discussion on sustainabil	ity across the world (L	ead: Nick Stern)		
Build a sustainable world We will apply our research, knowledge, and skills from across the social sciences to promote action on sustainability and foster sustainable prosperity, well-being, poverty reduction and environmental justice around the world, engaging with national and international decision makers and all sections of society.  Lead by example We will lead by example across the full range of our activities, consistent with our ambition of being the social science institution with the greatest global impact.  Collaborate at national and	3.1	Inform and engage with UK and international decision-making about climate change, including COP26 and the transition to net-zero emissions.	Nick Stern/GRI	UK Presidency of COP26, UNFCCC, other Parties to Paris Agreement, international organisations (eg OECD, World Bank), IPCC, BEIS, DEFRA, Cabinet Office, HMT, FCO/DFID, Committee on Climate Change	- Lord Stern has continued to advise the UK Government on its preparations for COP26 as a Friend of COP2, and has been advising the UK Presidency of the G7 about a sustainable economic recovery from the COVID-19 pandemic.  - Several staff at the Grantham Research institute and other parts of LSE have taken part as reviewers and authors of the Sixth Assessment Report by the Intergovernmental Panel on Climate Change, due for publication during 2021.  - Lord Stern and other staff at the Grantham Research Institute have been advising Her Majesty's Treasury about its Net Zero Review.  - Dr Swenja Surminski of the Grantham Research Institute has been leading the preparation of the chapter on the private sector for the Third UK Climate Change Risk Assessment.	Work to support G7 summit and a focus on sustainable recovery and growth, including writing the overarching paper. Formed with IMF and World Bank a sustainable recovery and growth advisory group (Nick co-chair). UK Investment Bank launched recently, something Nick Stern and Tim Besley have promoted through the LSE growth commission. Nick on advisory group for Scaling up the voluntary carbon offsets market initiative.  Bob – GRI involved in London Climate Action Week. Hosted a 2 day event on pathways to net zero emissions with Global Alliance of Universities on Climate.  Work on going on climate legislation and litigation (Joana Setzer leading).
international level We will continue to build and contribute to national and international networks and alliances to promote dialogue and	3.2	Advise and input into international decision-making about the Sustainable Development Goals (SDGs), including through our affiliation to the United Nations Economic and Social Council (ECOSOC).	Directorate	GRI / Across School	Application for membership of ECOSOC is underway, led by the Director's Office, but not due to be complete until 2021	Application being processed.
action on sustainability.	3.3	Staff and students to engage directly on sustainability issues both within the higher education sector and more widely helping to shape public policy.	Sustainability team & others	GRI / Dpt Geography Environment/Student Societies	Student participation in the delivery of sustainability at LSE has ramped up significantly, in collaboration with LSESU, including representation at committees and a range of joint initiatives.	LSESU Environment & Ethics officer has become part of Grantham Advisory Board.     GRI & Sust will work to use COP26 as a lever to drive sustainability engagement across the LSE Community.
	3.4	Play a leading role in local, national and international networks, such as the Alliance for Sustainability Leadership in Education (EAUC), and the Global Alliance of Universities on Climate.	GRI / Sustainability team (EAUC)	GAUC member institutions, EAUC member institutions and local groups	LSE took part and presented at number of EAUC groups. LSE is supporting and presenting at the GAUC international Campus Decarbonization Workshop in Manch 21. LSE is collaborating with the COP26 Universities network. LSE is leading the organisation of a major CAUC wirtual conference in June 2021 on 'Pathways to Net Zero Emissions and Climate/Carbon Neutrality.	29-30 June 21: GAUC Pathways to Net Zero Emissions and Carbon/Climate Neutrality conference http://conference.gauc.net/
	3.5	Promote discussion and debate about sustainability, including through our public events programme, website and media relations.	Communications team	Sustainability team / GRI	3 February, LSE hosted a public lecture by Patricia Espinosa, the Executive Director of the United Nations Framework Convention on Climate Change, about 'Our Silm Window of Opportunity. What The Climate Change Agenda Must Achieve in 2021.  15 February, the Grantham Research Institute hosted a high-profile public lecture by Professor Michael Mann about his new book 'The New Climate War'.  2 March, the Grantham Research Institute will host a public event on 'Financing a Green and Just Recovery from COVID-19' as part of the LSE Festival.	Research for the World Sustainability page live https://www.lse.ac.uk/research/research-for-the-world/sustainability LSE social media posts on sustainability inc. Circular Economy thread in June. LSE impact blog on contribution of social sciences to sustainability (also in Times Higher Education) https://blogs.lse.ac.uk/rmpactofsociasciences/2021/04/28/without-social-sciences-humanities-and-arts-the-goal-of-sustainability-rapver-be-reached'-LSE IQ Podcast exploring sustainability topic for 2021/22 series.
	3.6	Work with our local community, including other universities and businesses, to promote sustainable practices and policies.	Sustainability team / GRI	Women's Institutes, Mayor of London, Greater London Authority, local councils, London Climate Change Partnership, London Sustainable Development Commission	Bob Ward of the Grantham Research Institute, who is Deputy Chair of the London Climate Change Partnership, is co-leading a project on adaptation gaps in London.	LSE joined the London Higher Sustainability Network (London Higher is the London focused universities network).     LSE joined the Strand Aldwych Sustainability working group.
	3.7	Educate and train new generations of leaders on sustainability.	Pro Director of Education		See Education section	See Education section
Investment - Maki	ing su	istainability a key part of our investment decisions	(Lead: Mike Ferguson	1)		
Make an impact We will incentivise changes in corporate behaviour by selecting fund managers who actively engage with the companies they invest in, encouraging transitions to low carbon business models.		Increase the emphasis of our Socially Responsible Investment policy towards managers who embed climate change in their company selection using for example the LSE's Grantham Research Institute led Transition Pathway Initiative (TPI) due diligence Strengthen our negative screening filters to limit our exposure to the most polluting fossif fuels (alongside the production of tobacco and indiscriminate weapons).			Feb21 - Progressing a review of LSE portfolio against TPI datasets and ISC is considering a paper on the applications of the LSE's Transition Pathway Initiative to the School's Portfolios and Endowment Feb21 - The filter is now reduced, a new IMA has been signed and transactions are being completed.	considered as part of the SRI review.  Published managers review data + TPI analysis of the Schoofs investments on Responsible Investment webpage Investment webpage ISC membership – one post to be filled, for the member with ESG (Environment, Social and Governance) expertise. Investment strategy being revised in light of
		Consider switching to newly formed index tracking indices employing TPI diligence disciplines (e.g. Russell FTSE TPI Transition Index).	External Investment Adviser		Feb21 - The newly formed indices will be monitored and assessed as their track record emerges.	inflation risk, with a diversification approach which could open new ESG opportunities.  • Funding of Nuffield project – a borrowing strategy had been commissioned that had examined sustainable finance and "green bond" options, they
Communicate our approach We will actively communicate our approach in an open and transparent manner.		Make further materials available on our website which explain our approach to responsible investment.  Make our fund managers' responsible investment	Head of Financial Reporting		Feb21 - Finance/ISC/Sustainability/Student rep are working together on a new responsible investment webpage. A first draft has been produced and is under review.  Feb21 - See above, fund managers evaluation	could provide greater competition and choice.  • The School has drawn down some funding through Bank of England CCFF. Any unused balances will be reinvested in a new account that
		evaluation process more public, strengthening its impact.  Work with student representatives on the LSE's	Head of Financial		methodology will be hosted on new webpage  Feb21 - Need for new materials (eg graphics) will	has been opened with Royal London which has in place a mandate consistent with our SRI policy.  The Sustainability eadership Board discussed the need for the School's Socially Responsible
Cooperate with others	4.7	Investment sub-committee to create materials that illustrate most effectively our School's responsible investment policies.  Form a closer relationship with the Grantham	Reporting  Internal Investment		be considered as part of webpage design (see above)  Jul20 - meeting between Grantham Institute and	Investment policy to be revised, and will consider a timetable and process at its October 2021 meeting.
We will leverage and extend our external partnerships, using our influence to advocate for positive change.		Research Institute for LSE to support the implementation of the Transition Pathway Initiative (TPI) disciplines and ratings across the investment sector.  Share our responsible investment practices with	Adviser Finance Director		Chairman of ISC  Feb21- Updated webpage will be shared once	
	4.9	other universities.  Support through our annual disclosures the UN	Assistant Finance		completed.  Feb21 – Preparation for 2021 PRI submission has	
		Principles for Responsible Investment (UNPRI).	Director		started and submission due by 29 April 2021.	



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THE LOWDON SCHOOL OF ECONOMICS AND POLITICAL SCIENCE ...

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			Led by	Kev	Progress tracker  LT 2021/22	ST 2021/22
Objectives	Ref	Supporting initiatives	Delivery lead	stakeholders/links	updates	updates
Our School - Rea	ching	Net Zero carbon and reducing our direct environ	mental impacts (Lead:	Andrew Young)		
ecome Net Zero carbon		Set new challenging carbon reduction targets based			Feb21 – Work with MACE on new Carbon	Please consult the Sustainability Operations Plan
eduction pathway and reach net		on climate science.			Management Plan progressing well and report expected early April. LSE net zero 2030 target for	for full and latest updates
ero emissions across all of			Carbon Reduction Manager		scope 1 and 2 emissions will require a 50%	https://info.lse.ac.uk/staff/divisions/estates-
uractivities as soon as possible nd no later than 2050.			ď		emissions reductions aganst 2018/19 baseline.	division/sustainable- lse/assets/documents/about/delivery-and-decision
Vork towards 'Zero Impacts'	5.2	As an interim measure, fund carbon reduction			Exh21 Carbon effectting partner appointed and	making/sustainability-operations-group/sustainal
ampus	5.2	projects to mitigate the emissions we cannot	Head of Sustainability / Carbon reduction		Feb21 – Carbon offsetting partner appointed and second phase of community engagement to take	operations-action-plan.pdf
/e will thrive to be a hub of nvironmental good practice in the		immediately reduce.	manager		place LT to refine composition of LSE carbon offsets portfolio for 2020/21.	
igher education sector, actively	5.3		See 5.15			
ninimising all the environmental npacts of our estate and	5.4	Conduct sustainability impact assessments as part of LSE's decision-making process.	Head of Sustainability		Feb21 - Delayed due to resourcing challenges for Sustainability team. This is hapenning on an ad-hoc	
perations.		<b>.</b>	Head of Sustainability		basis. New target for a formla system in place Sept	
uild a sustainable LSE	5.5	Offer opportunities for staff and students to get			2021. Feb21 - Sustainability team has significantly	
ollaboratively /e will progress the sustainability		further involved (e.g. Green Impact, Reduce the Juice, Sustainable Projects Funds).			increased its engagement with students and participation opportuniites. In addition to running	
genda in close collaboration with		value, valualiable i rejecto i arraej.			Green Impact (Divisions/Departments), Reduce the	
the LSE community, and other nostitutions in the higher education sector and beyond.			Sustainability team		Juice (Halls) sustainability engagement programmes. Examples include new regular	
					meetings with SFS co-presidents and LSESU Env	
					& Ethics officer, and direct support on a number of SFS projects (food and plastic waste, education,	
					etc).	
	5.6	Actively benchmark our performance against peers.			Feb21 - In 2020/21 LSE formally considered	
					entering THE Impact Rankings but decided the methodology approach was not appropriate for the	
			Sustainability team		School. People & Planet will not assess the	
			Cubicaniability tourn		University Green League this year. LSE Sustainability team was shortlisted in the edie	
					Sustainability awards for team of the year. Further	
	5.7	Our approaches to Technology and Procurement			benchmarks will be considered.	
		will embrace sustainability principles.	See 5.18 and 5.19			
	5.8	Make information and data on our environmental			Feb21 - SustainableLSE website has been fully	
		work and performance openly available.			updated over MT. SustOps and SustBoards plans will be made available. Team acquiring Tableau	
			Sustainability team		licence to make environmental KPIs indicators	
					available to departments (eg printing, travel).	
	5.9	Host interactive sustainability events on a regular	Sustainability		Feb21 - LT Sustainability Forum taking place 4	
		basis open to all staff and students.	engagement officer		March. Carbon offsets workshop on 10 March. Both open to all staff and students.	
	5.10	Strengthen collaborations with student bodies including the Student Union and student societies.	Sustainability		Feb21 - See 5.5	
	- 44		engagement officer		Estate la silver	
	5.11	Continue to source 100% of the electricity we buy from renewable sources (e.g. solar and wind).	Carbon Reduction		Feb21 - In place	
	5 12		Manager		Feb21 - MACE conducted a carbon footprint	
	5.12	Get our carbon footprint externally verified, set new carbon reduction targets and a new carbon reduction plan for the School.	verification against the international standard ISO			
					14064 and the GHG Protocol, which concluded Overall, based on the extent of our investigations,	
			Carbon Reduction Manager/Head of		LSE systems are shown to be compliant with	
			Sustainability		ISO14064. We have identified a small number of data gaps and opportunities that will require	
					further consideration to help shape the new	
					strategy. See 5.1 for Carbon plan update.	
	5.13		Carbon Reduction Manager	See 5.1 and 5.12 - LSE's approach is to approach to measure, reduce and mitigate its carbon		
					emisisons.	
			ď		https://info.lse.ac.uk/staff/divisions/estates- division/sustainable-lse/what-we-do/carbon	
	5.14	Commission any new construction projects for the	Capital development		Feb21 - Engaged with capital development for 35LIF. Standard specifications being reviewed for	
		LSE campus or residences to be Net Zero carbon and meet highest energy efficiency standards.	team		low carbon heat solutions.	
	5 15	Invest in further measures to bring our built estates			Feb21 - See 5.1 Carbon Management Plan	
		to the highest energy efficiency standards.	Carbon Reduction Manager			
	5.16	Introduce stronger incentives to increase the uptake	-		Feb21 - In Sept20 a 25p levy on disposable cups	
		of reusable alternatives to catering disposable items. This includes strengthening the use of internal	Catering / Waste &		was introduced, accompanied by an engagement campaign by Catering team. Further measures will	
			Resources officer		be considered by the Catering Environmental	
		charges for disposable coffee cups.			Working Group.	
	5.17				Feb21 - We engaged with an external supplier over	
	5.17	charges for disposable coffee cups.  Actively communicate the carbon impact of different food types in our catering outlets and promote plant	Catering / Sustainability		2020 but have now reverted to an in-house	
	5.17	charges for disposable coffee cups.  Actively communicate the carbon impact of different				
		charges for disposable coffee cups.  Actively communicate the carbon impact of different food types in our catering outlets and promote plant based alternatives.	Catering / Sustainability		2020 but have now reverted to an in-house solution. A proposal is due to be discussed at Feb	
		charges for disposable coffee cups.  Actively communicate the carbon impact of different food types in our catering outlets and promote plant based alternatives.  Embed sustainability principles technology infrastructure and services strategy in order to	Catering / Sustainability Projects officer		2020 but have now reverted to an in-house solution. A proposal is due to be discussed at Feb Catering Environmental Working Group. Feb21 - Number of actions identified and in progress in Sustainability Operations Group action	
		charges for disposable coffee cups.  Actively communicate the carbon impact of different food types in our catering outlets and promote plant based alternatives.  Embed sustainability principles technology	Catering / Sustainability		2020 but have now reverted to an in-house solution. A proposal is due to be discussed at Feb Catering Environmental Working Group.  Feb21 - Number of actions identified and in progress in Sustainability Operations Group action plan. Digital Smart campaign being developped to try maintain printing reduction gains made in	
		charges for disposable coffee cups.  Actively communicate the carbon impact of different food types in our catering outlets and promote plant based alternatives.  Embed sustainability principles technology infrastructure and services strategy in order to support the School's carbon reduction targets and	Catering / Sustainability Projects officer		2020 but have now reverted to an in-house solution. A proposal is due to be discussed at Feb Catering Environmental Working Group. Feb21 - Number of actions identified and in progress in Sustainability Operations Group action plan. Digital Smart campaign being developped to	
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