



Research and  
Innovation

# ANNUAL REPORT

FY2021 – 22



# Table of Contents

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Message from the Directors	3
About LSE Research and Innovation	5
Our Impact in Numbers	7
Year In Review: LSE Research Support	8
Year In Review: LSE Consulting	12
Year In Review: LSE Innovation	15
Year In Review: LSE Generate	19
Case Studies	23
Financial Statement: FY 2021-22	24
Conclusion	25
Our Staff	26

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Our overarching aim is to support all stages of the research life cycle – from inception to completion – to create impact in the wider world.

# Message from the Directors



**Susana Mourato**  
Pro-Director for Research

Over the past year, we have seen the social sciences respond to a multitude of challenges in the research landscape; the tail of the COVID-19 crisis, extreme weather events affected by climate change, a cost-of-living crisis, the conflict in

Ukraine and a changing UK policy landscape. A knowledgeable and passionate professional support structure is essential to supporting this response.

Colleagues in LSE Research and Innovation have been essential in guiding LSE research and academic staff through the challenges of the UKRI Guarantee for European funding, liaising with staff in Brussels and holding up-to-date events with LSE awardees. At the beginning of the Ukraine conflict, they supported the launch of an Urgency Grant Scheme to support timely data collection for research on the crisis, which has since been used to support research on the UK heat waves and policy responses.

The School's scholarship continues to be recognised as world-leading in terms of originality and rigour, as shown by the 2021 Research Excellence Framework (REF). Thanks to the hard work of our colleagues across the School, we can proudly state that 58 per cent of LSE's research was judged to be world-leading (4\*), and 35 per cent was deemed to be internationally excellent (3\*). The results demonstrate that LSE is an outstanding contributor to shaping our world. I am, therefore, pleased to introduce the inaugural annual report, which communicates the impact the Division has contributed to over the past year.



**Julia Black**  
Strategic Director of Innovation

We are seeing our worlds turn upside down as we confront recovery from COVID-19, climate change, the loss of biodiversity, a global recession, shifting geopolitics, wars, and injustices, to name but a few. As we battle our way through, we seek not

only solutions but meaning, purpose, creativity and inspiration. Social sciences, humanities and the arts can help us in our endeavours, for they are critical to understanding the interaction of people with the natural and physical world.

Indeed, the social sciences have a critical role to play in effecting market solutions directly through private commerce, whether through for-profit or social enterprises. Governments, businesses, and civil societies can benefit from insights into the social sciences in developing and delivering strategies that can contribute to the attainment of goals across this broader 'prosperity scorecard'.

LSE Innovation is now well established, built on the firm foundations of a thriving consulting service and – as a social science-only offering – it is proving to be a valuable platform for developing and testing new commercialisation models. Our student entrepreneurship programmes, still relatively new to the School, have tapped into the extraordinary potential of our students to impact the world for the better. On behalf of LSE Research and Innovation, I am incredibly pleased to share the division's most notable achievements in nurturing world-class entrepreneurship and innovation over the past year.



**David Coombe**  
Director of LSE Research and  
Innovation

Since the formation of LSE Research and Innovation four years ago, with the aim to integrate all parts of the research life cycle as a coherent offering to the School, LSE has ushered into a new era of social science innovation. Indeed, as a division, we believe that the university is the centre of the innovation system, and LSE is at the heart of an incredibly lively cluster for thinking about social policy and social science and public policy and economics. As such, we think that social science has an incredibly important contribution to make.

As LSE is paving the path for social science commercialisation, so is our division creating ambitious plans to fulfil the School's strategic goals. The period of 2021-22 has seen a strengthening of our commercial services, with LSE Innovation being at the forefront of it. We have also contributed to and led many fantastic initiatives, including the Early Career Researcher Network, OppsLink, Software Incubator, and Academic Speakers Bureau. Together, these initiatives realise our vision of sustaining world-class research, making a real-world impact, and shaping the future.

Turning our glance into the future, supporting the development of the School's new research and innovation strategy and rolling out all our new innovation services will be our key priorities over the next year. This report provides a glimpse into the work completed during the last financial year and the work we will undertake in the coming years.



# About LSE Research and Innovation

LSE Research and Innovation consists of four core teams offering a range of services, each dedicated to supporting the full research life cycle. Our branches – LSE Research Support, LSE Consulting, LSE Innovation, and LSE Generate – provide essential services that are centred around enhancing the quality and impact of LSE’s research.

## LSE Research Support

Helps to build a research strategy, identify suitable funding for research, and improve the quality of grant applications. LSE Research Support provide support for managing awards, REF, knowledge exchange and impact, and research ethics.

## LSE Consulting

Supports the academic community to connect with organisations around the world seeking expert advice in their operations and strategic development. LSE Consulting helps to identify opportunities, prepare proposals, and support project implementation.

## LSE Innovation

Provides tailored support to take academic research to market and turn innovative ideas into commercial opportunities that benefit society. LSE Innovation assists in market evaluation, negotiating licencing, and protecting Intellectual Property.

## LSE Generate

Supports students and alumni in their entrepreneurial journey and helps launch socially responsible businesses through funding competitions, events, and networking opportunities. LSE Generate provides the infrastructure to build, develop and scale ideas.



# Services across R&I



**Research Governance  
and Ethics**



**Research  
Development**



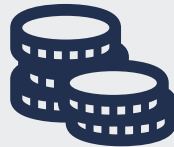
**Awards  
Management**



**Project  
Management**



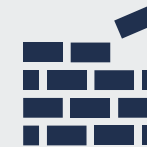
**Research and  
Innovation Training**



**Funding  
Identification**



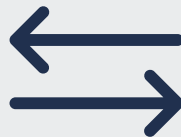
**Contract Negotiation and  
Management**



**Proposal Development and  
Bid Writing Support**



**Commercial and  
Legal Support**



**Knowledge Exchange and  
Impact Support**



**Business and Academic  
Engagement**



**Start-up  
Support**

# Our Impact in Numbers

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## **Total Income Generated**

Total income generated across the four branches.

**£41.1m**

## **Research Income Generated**

Total income externally generated within LSE Research Support.

**£35.5m**

## **Consulting Income Generated**

Total income generated within LSE Consulting.

**£5.6m**

## **Research Funding**

Total value of applications submitted by LSE Research Support.

**£110m**

## **Deals (commercial)**

Number of transactions between LSE R&I and external parties.

**140**

## **Academic Consultants**

Number of consultants engaged in projects.

**300+**

## **PIs & CoIs**

Number of experts leading research projects.

**370+**

## **Research Outputs**

Number of research outputs submitted to REF 2021.

**1590**

## **Startups**

Formed with LSE R&I's assistance.

**150**



# Year In Review: LSE Research Support

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It has been a significant year for LSE Research Support for a number of reasons. Not only did LSE receive strong 2021 REF results, with 58% of research judged to be world-leading (4\*), held numerous Research and Information Sessions (RISe), ran the second round of funding for the Research and Impact Support Fund (RISF), but we also launched an Early Career Researcher Network to equip ECRs with the best career development.

## Our Services

LSE Research Support is the School's central cluster of support to the LSE community across all stages of the research life cycle. Our broad-ranging services cover all areas of funded research activity and fall under the remit of three dedicated teams: Research Development, Research Awards, and Research Policy.

Our services include funding scanning and support, proposal development, costing and pricing research, awards management, research ethics and governance, REF impact support, knowledge exchange guidance, research and innovation training, and internal funding support through the Research Development Panel.

## Impact Highlights

**1590**

Research outputs submitted to REF 2021

**800+**

Academic and professional service colleagues engaged

**650+**

Live projects across the year managed

**200+**

Successful research applications



## Project Highlights

### Early Career Researcher (ECR) Network

The UK Researcher Development Concordat commits to improving the UK research culture and environment and fostering the development of researchers both within and outside academia. Both funders and institutions, including LSE, have signed up for this Concordat, which includes support for early career researchers.

In 2021, the British Academy was piloting an [ECR Network](#) with three regional hubs, and the UKRI launched an ECR Forum. In response, the Research Development Team (RDT) started an initiative to establish an ECR Network at LSE to:

1. build a School-wide community for peer-to-peer learning, support and interaction;
2. empower ECRs to co-develop training and events at LSE; and
3. amplify ECR voices and representation.

The ECR Network officially launched with a Launch Event on the LSE campus on Wednesday, 12 October 2022, hosted by Pro-Director for Research, Professor Susana Mourato and Chair, Dr Elizabeth Storer. This event provided an informal networking opportunity for members to hear about LSE's commitment to supporting ECRs, the vision of the Network, and to meet peers.



This Network provides an opportunity for ECRs at LSE to engage with each other directly (sharing and developing research knowledge and skills, networking and building collaborations) and with the School and the broader UK academic environment. It has the potential to break disciplinary silos, raise the profile of LSE research support services to better equip ECRs with their research and career development, and place ECRs at the forefront of policy discussions to promote inclusive and diverse research perspectives.

The ECR Network is open to all staff who identify as early-career with regards to their research and are typically within 10 years of the PhD award date. The Network encourages LSE Fellows, Policy and Research Staff, and Faculty to join. The Teams Group currently has 126 members from across LSE academic units and from a variety of roles.



## REF 2021

For the [2021 Research Excellence Framework \(REF\)](#) assessment exercise, LSE submitted 1590 research outputs and [61 impact case studies](#). The [REF 2021 results](#) show LSE as the top university (of multiple submissions) in the UK based on the proportion of 'world-leading' (4\*) research produced. LSE is also the joint second-ranking university in the UK overall when considering research outputs, research impact and research environment.

Ninety-three per cent of LSE's submission to REF2021 saw an increase in the quality of outputs since the previous REF exercise in 2014, with 58% of research judged to be world-leading (4\*) and 35% deemed to be internationally excellent (3\*). The Departments of Economics, Anthropology, Social Policy, Health Policy and Media and Communications performed well, with their Units of Assessment coming top overall. Academics from the Departments of Gender Studies, Methodology and Psychological and Behavioural Science also contributed to these top scoring Units of Assessments.

If you would like to learn more about the REF results, please visit the [REF 2021 results](#) webpage.

## Research Information Sessions (RISe)

The RISe programme provides a range of workshops, seminars and panels that support staff in realising their research and innovation goals.

### September 2021

Looking for Funding Opportunities Online  
RISe launch: Meet the Research Support Teams

### October 2021

Doctoral to Post-Doctoral Funding  
Research Funding at LSE  
Introduction to UK Funding Principles  
European Funding Landscape  
Leading Research Grants I – First Grant  
Innovation and Entrepreneurial Opportunities  
Leading Research Grants II – PI Panel

### November 2021

UK Funding Landscape  
Spending for Impact  
Developing a Research Budget  
UKRI's new Open Access Policy  
UK SHAPE Funders  
Writing Impactful Knowledge Exchange in Grants  
Knowledge Exchange and Impactful Funding  
Leading Research Grants III – Large Grant

### January 2022

Assessing and Using Secure or Special Data for Grants at LSE

### February 2022

Research Funding at LSE  
Leading Research Grants I – First Grant  
UK Funding Landscape I: Principles of Research  
European Funding Landscape  
Leading Research Grants II – PI Panel

### March 2022

ESRC Celebrating Impact Prize  
UK Opportunities for International Cooperation  
Enhance your Scholarly Visibility  
Writing Impactful Knowledge Exchange in Grants  
UK Funding Landscape II: SHAPE Themes and Priorities  
Understanding the Publication and Citation Patterns of your Research Field  
UK Funding Landscape III: Opportunities  
Best Practice in Open Publishing and Open Data  
Innovation at LSE

### April 2022

UKRI's New Open Access Policy  
Emerging Researcher Fellowships

### May 2022

Innovation Funding Opportunities for Researchers  
Spending for Impact

## Our Events in Numbers

**36**

Events

**300+**

Event Registrations

**200+**

Event Attendees

# Year In Review: LSE Consulting

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**Financial Year 2021-22 has been a strong year for LSE Consulting, with financial growth and a range of new initiatives designed to strengthen our service offering to the academic community and reach within the School.**

## Our Services

LSE Consulting is the School's dedicated consulting service, connecting LSE's academic community and the wider world. Private sector companies, public organisations, and non-governmental organisations (NGOs) are looking for independent, unbiased, quality-driven solutions to the challenges they face. Consulting within an academic institution offers a way for you to share your research expertise to address these issues.

Our team offers flexible and varied support in identifying new tender and project opportunities, advising on procurement processes and proposal submissions, bid writing, budget preparation, and contractual and Intellectual Property negotiation. Additionally, we provide project management, desk research, report drafting and proofreading for projects where required.



## Project Highlights

### Zoonotic Pandemics

LSE Consulting's Food Systems and Security Hub (FSSH) successfully secured a project with the ENVI committee of the European Parliament to investigate the relationship between livestock practices and zoonotic disease risk. Zoonoses, infectious diseases transmissible from vertebrate animals to humans, present considerable public health, social and economic risks. The COVID-19 pandemic has heightened concern over the risks and impacts of novel zoonoses, and this has focused attention on the potential role of livestock production in facilitating the emergence and transmission of novel zoonoses. In this context, we conducted an in-depth analysis to support the European Parliament in addressing these issues. The findings of the analysis were presented to the European Parliament and various Member States of the EU. Several of the recommendations are now being further investigated via public funding.

### Austria's Social Insurance and Healthcare System

Projects run by LSE Consulting often generate impact in the wider world and are eligible to be submitted as stand-alone REF case studies or as supplementary activities to wider REF case studies. The Austrian Ministry of Social Affairs engaged LSE Health (the Department of Health Policy's affiliate research centre) to undertake a comprehensive efficiency review of the country's social insurance and the healthcare system. The Austrian government introduced substantial reforms to the country's health insurance system based on

LSE Health's models for improvement. Professor Elias Mossialos (Department of Health Policy), the project lead, submitted a REF case study based on his work for the Austrian Ministry, which was selected as an [Impact Case Study for REF 2021](#) and classified as world-leading research with a 4-star rating.

### Awards

We were delighted to receive recognition for a consulting project for the British Council. This project, *The Big Conversation*, led by Professor Michael Bruter and Dr Sarah Harrison (Department of Government / Electoral Psychology Observatory), received the Highly Commended Award from the Market Research Society (MRS) Award for Best International Research (December 2021) recognising innovative research methodologies to study the role of values in international cultural relations.

### Impact Highlights

**£3.5m+**

Paid in fees to  
academic consultants

**300+**

Consulting tender  
opportunities sourced

**400+**

Experts employed on  
sub-contract agreements

**160+**

Live projects  
across the year

## New Initiatives

### Academic Consulting Portal

One of our key focus areas for this year has been to find new ways to build our profile and increase our reach within LSE. As part of this, we have created dedicated online resources for the academic community interested in undertaking consulting activity. [The Academic Consulting Portal](#) explains the ins and outs of academic consulting, provides a step-by-step guide for undertaking consulting activity, and shows the different routes to engagement.

### OppsLink

We developed an opportunities platform ([OppsLink](#)) to connect academics, PhD students and early career researchers with consulting and research commercialisation funding opportunities. We gather opportunities through public procurement as well as directly from a range of clients in public/private sector organisations, governments and public policy think tanks. The projects featured cut across disciplines and research areas, from environment and energy to technology and innovation. They present multifaceted problems for academics to individually advise on or for multidisciplinary research teams to address.

### Exchanges

Another area of focus has been to expand our service offering and extend the number of clients we work with. To do so, we have developed a model for scalable consulting hubs (Exchanges) specialising in specific topic areas. The Exchange model is designed to help build specialised consulting businesses through an array of business support resources and services, developed and managed by LSE Consulting. This year, we have set up a number of new Exchanges, such as [Trade Policy Hub \(TPH\)](#), [Food Systems and Security Hub \(FSSH\)](#), [Behavioural Science Capacity Hub \(BSCH\)](#), and [Organisational Culture Hub \(OCH\)](#).



# Year In Review: LSE Innovation

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Financial Year 2021-22 witnessed the first full year of our young team setting the foundation and systems of the systematic innovation process, with many new initiatives.

## Our Services

LSE Innovation supports staff and students in transforming research ideas into commercial opportunities. Formed just 2 years ago, LSE Innovation has the expertise and experience to help you in every step of the commercialisation process – from evaluating the commercial potential of your research to negotiating licence deals, protecting your intellectual property, and developing new businesses. Our mission is to enable academic innovators and entrepreneurs to use their research to drive innovation and create positive impact in the wider world.

Our services include assessing the viability of new innovations, identifying translational funding opportunities, supporting the development of new businesses, products or services, offering legal and contractual protection and negotiation, including intellectual property and data protection, supporting the development of licencing agreements, and identifying the best route to market.



## Impact Highlights

**31**

Projects of more than  
3 months duration

**28**

Academic experts advised

**3**

Spinouts in development

**2**

Projects guided to  
acceptance into ICURe

## Project Highlights

### Transition Pathway Initiative

TPI, [Transition Pathway Initiative](#), is a Grantham Research Institute collaboration with FTSE Russell, originally sponsored by the Church of England Pension Board and the UK Environment Agency. This initiative aims to develop a Climate Change Performance Index to measure publicly listed companies' progress on transitioning to net zero goals.

The collaboration and early results led to additional funding support from the Children's Investment Fund Foundation (CIFF) and London Stock Exchange Group Foundation (LSEG Foundation). Collectively the sponsors pledged more than £6 million to establish a new research centre, the TPI Global Climate Transition Centre at LSE within the Grantham Research Institute.

The first major commercial initiative of its kind, TPI is now supported by 129 asset managers with more than \$50 trillion under management. Its uniquely robust methodology covers the progress on climate change of almost 600 publicly listed companies worldwide, which is projected to grow to more than 1,000 very soon. With the finance and investment communities being actively involved throughout the process, TPI is becoming a leader of the movement towards a net zero future.

### Alexandria

Alexandria is a commercialisation project by LSE Professor Tom Kirchmaier and Jeremy Grant. Through the active advisory and assistance of LSE Innovation, a newly registered company, Alexandria, successfully obtained a grant of USD 3.25 million from the HBAR Foundation to pursue its commercialisation of building smart contracts for content licensing on a Blockchain platform (provided by Hedera Networks).

LSE has been involved in the early development of the [Hedera Networks](#) since 2021 and serves as a council member of this broadly supported demonstration Blockchain network (including other council members such as Google, IBM, Nomura, and UCL).

Alexandria is the first project at LSE to take advantage of this unique Blockchain infrastructure, which has already attracted a number of prominent supporters, such as BBC, for its experimental project. For large IP asset owners like BBC, smart contracts based on Blockchain offer many advantages, from lower transaction costs to trusted decentralised processes, and we are pleased to demonstrate LSE's leadership in this legal-tech market.



## Culturalytk

Dr Michael Muthukrishna, Associate Professor of Economic Psychology at the Department of Psychological and Behavioural Science, uses research in cultural evolution for public policy, applying the findings to solve real-world problems. He has developed tools embodied in Culturalytk for cultural measurement, analysis, and behavioural intervention design.

Culturalytk's unique approach includes data collection methods that ensure genuine answers to sensitive questions and proprietary analyses that "slice" organisations by strategically targeting groupings such as locations, teams, work functions, and tenure, decomposed into different cultural dimensions.

With LSE Innovation's support, Culturalytk has had successful pre-contract engagements with the world's largest companies active in global mergers and acquisitions in order to secure commercial partnerships and relevant income streams.

LSE Innovation supported Culturalytk in three key areas – market assessment, market engagement, and market validation – and will continue to assist Culturalytk in the development of the commercialisation plan to enable Culturalytk to become a financially self-sustainable spinout.



## Aspect

LSE Innovation takes a leading role in ASPECT, a growing network of organisations working together to support innovation, entrepreneurship and research commercialisation in social sciences, arts and humanities (SHAPE).

Over the period of 2021-22, ASPECT membership continued to grow, with over 40 members in the UK and abroad (a 60% growth from the previous year), all contributing knowledge and sharing good practice. In addition to ASPECT Forums, ASPECT's Festival21 proved to be the perfect platform to share the work of the *Communities of Practice*\* and celebrate the impact and value that the social sciences can bring to society, with the next festival due to take place in 2023.

ASPECT, in partnership with the British Academy, also launched the reSHAPE symposium, bringing together pioneering SHAPE ventures, investors, policymakers, academics and key players in the sector, with the Minister of State for Science, Research and Innovation (George Freeman) describing the event as vital to demonstrating a sector poised for very fast growth.

ASPECT-funded projects continue to drive changes within member institutions, which have reported an average of 175% uplift in social science innovation projects\*\*. The network also saw 25 new collaborations with businesses and the creation of 5 new ventures in the last year alone. In addition, 577 academics reported having attended training and events, and 97 students received entrepreneurship training, numbers that are increasing year-on-year.

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\* *Aspect is organised into cross-institutional, cross-disciplinary communities, designed to capture and share knowledge across five core practice areas.*

\*\* *Of the members that were able to quantify this, **there was a 175% average uplift**, varying from 10% to over 1000%. Assuming those unable to quantify had zero, the average across membership still yields a **35% average uplift**.*



# Year In Review: LSE Generate

Last year has been exciting for LSE Generate: GenDen has opened its doors at the heart of LSE, we have launched niche income-generating programmes, held transformative entrepreneurship and intrapreneurship weeks based in our Lisbon's coworking space, and won several awards.

## Our Services

LSE Generate is the School's home for entrepreneurship. We support students and alumni to build a socially responsible business in the UK and beyond. Our year-round programme is packed with funding competitions, events, and networking opportunities. We support LSE innovators at each stage of your entrepreneurial journey and provide the infrastructure to build, develop and scale your ideas. We are proud to work with some of the most inventive student and alumni entrepreneurs from LSE and beyond, with plenty of success stories to share.

**Our services include** start-up consultations with a resident business advisor, mentoring, educational innovation grants, advice on UK start-up Visa, Generate Accelerator Programme (GAP), LSE Innovation Co-Creation Lab, ElleSE programme for female entrepreneurs, and bootcamps.

## Impact Highlights

**£150K**

Received in funding for our programmes

**100+**

Number of start-ups assisted

**3K+**

Students and alumni engaged

**12**

Alumni hubs launch across the globe



## Project Highlights

### The GenDen

In January 2021, LSE Generate successfully moved from its existing base in Highgate after being offered a central working space on campus, replacing the Waterstones shop that had been around for a few years. Opening this coworking space is a significant moment for LSE Generate, not only because it is the first entrepreneurial hub at LSE but also because GenDen helps us bring the entrepreneurial spirit to the heart of LSE.

Twelve months after GenDen opened its doors, LSE Generate and its partners have hosted over 100 events for students and alumni, ranging from talent fairs and fireside chats to demo days and community cluster panels. The space was designed in collaboration with social enterprises, single mothers, and young, ambitious artists with the objective to be inclusive and empower budding entrepreneurs. GenDen is open to any student or alumni building a business venture for the betterment of society and at any stage of their entrepreneurial journey.



### Our Awards in 21-22

During our existence of just five years, we have significantly invested in the EDO programmes to ensure that every student or alumni crossing the GenDen threshold has an equal chance at business success. Indeed, the core advice offered in our business clinic advisory sessions is guidance to the right business direction.

We are pleased to have been awarded a range of national awards and nominations for entrepreneurial education and EDI initiatives, including the **Enterprise Educators Award 2020** winner in the Inclusive Entrepreneurship category and the **National Enterprise Network Awards** winner in the Innovation in Education award 2020. Alongside this, LSE Generate has been a finalist for the **Great British Wellbeing Workplace** awards and is in the running for the **Best Entrepreneurial University** in the Times Higher Education, which is due to be announced in November 2022.

LSE Generate strives to engage underrepresented communities in entrepreneurship opportunities, and last year LSE was named the University with the highest number of women founders. LSE Generate's programme ElleSE ensures that every woman has the specialised toolkit, support and funding to experience as much business success as their male counterparts.

## Generate is going international!

With LSE's student body being over 70% international, LSE Generate understands that a lot of Founders will have a base outside of the UK. We, therefore, aim to support the Founders wherever they are in the world.

The International ecosystem of LSE Generate has been designed to formulate partnerships in locations where there is an international hub of LSE Founders. So far, over 12 established global hubs are now supporting Founders with mentoring, coworking, coaching and funding without the geographical barriers of only being on campus.

Examples of where these global connections have been made include San Francisco, LA, Mumbai, Delhi and many more. In fact, LSE Generate has recently returned from the South East Asian trek with Minouche and PAGE, where they will look at securing three new international support programmes in Bangkok, Singapore and Kuala Lumpur, as well as expand on future international opportunities in locations that are most geographically active across the globe.



## Events

### September 2021

The Founder's Studio by ASAP – How to Scale Your Impact  
 LSE Generate European Hub – Launch Lisbon Reception  
 Morning Mindfulness Sessions with Jane Murray  
 LSE Generate: San Francisco Unplugged  
 It's Mentor Be! In Person  
 Creative Challenge Series – Workshop I with Madeleine Kessler  
 It's Mentor Be! Online  
 Creative Challenge Series: Workshop II with Daniele Belleri Jeforte  
 Welcome Week – Anxiety Workshop with Paul Glynn  
 Welcome Week – Meet the Team  
 Creative Challenge Series – Workshop III with Amica Dall  
 Welcome Week – Wellbeing Circle with Jane Murray  
 Welcome – Meet the Extended Familt!  
 Welcome Week – Participatory Art Installation  
 Creative Challenge Series – Workshop IV with Dan Hill

### October 2021

Welcome Week – Entrepreneur of the Year Panel  
 Welcome Week – Page & Bloom Workshop  
 Welcome Week – Film Screening, Direct Q&A and Supper  
 Club-Goodbye Europe  
 Welcome Week – Failure Swapshop  
 Funding Competition Workshop – Imtiaz Shams Fireside Chat  
 Welcome Week Finale – Lisa Winning & Silent Disco @ The GenDen  
 Funding Competition Workshop – Fireside Chat with David Paparelli  
 Pint & Pitch – 'Quality Education' in the GenDen  
 Change Makers: UAE  
 The Founder's Studio by ASAP  
 Validation Workshops with Lisa Makarova  
 Pint & Pitch – 'Climate Action' in The GenDen  
 LSE Generate – Nigeria Entrepreneurship Hub Webinar

### November 2021

The Starting Line – South Asia Founders' Roundtable  
 Pint & Pitch – 'Sustainable Cities & Communities' in the GenDen  
 Innovation Insights from a Global VC  
 The Startling Line – Shenzhen  
 Pint & Pitch – 'Gender Equality' in the GenDen  
 Join LSE Generate's next acceleration cohort; introducing GAP 3.0!

### December 2021

Makyth Ventures x LSE Generate @ Winchester College

### January 2022

Funding Competition Workshop Fireside Chat, Andrew Atter & Nikki McCulloch  
 Gender Training with Gender Rise Founder, Yael Nevo  
 One year on – applying learnings from the ASPECT Accelerator in rural India  
 Female Founder Mastermind  
 Generator Accelerator Programme – Onboarding Webinar and Q&A

### February 2022

Coding Bootcamp for LSE Wome!  
 Bootstrapping your business towards the UNSDG 5 - Gender Equality  
 LSE Generate Lisbon Bootcamp – Mentorship Mixer  
 Female Founder Mastermind  
 LGBTQ+ History Month – Entrepreneurial Panel Event

### March 2022

Women Founders' Breakfast – San Francisco  
 LSE Entrepreneurs' Salon Dinner – San Francisco  
 Everything you need to know: Web3 & NFTs  
 The Starting Line: Nigeria x UAE  
 Up North: Generate Trek to Liverpool  
 Female Founder Mastermind – March

### April 2022

Meet Founder Paul van Zyl, enjoy breakfast & Tour the new club  
 Female Founder Mastermind – April

### May 2022

Female Founder Mastermind – May

### June 2022

Legal Mastermind for Entrepreneurs  
 Female Founder Mastermind – June

### July 2022

LSE Generate Accelerator Programme 2022 – Demo Day  
 LSE Generate Accelerator Programme 2022 – Online Showcase

## Our Events in Numbers

**100+**  
Events

**3K+**  
Event Registrations

**1K+**  
Event Attendees

# Case Studies

Continue learning about the work undertaken across LSE Research and Innovation by reading our case studies.



## **Supporting Early Career Researchers: Annalena Oppel's Leverhulme Early Career Fellowship**

With the guidance of LSE Research Support, Annalena Oppel, an LSE Fellow at the Department of Sociology and a Faculty Associate at the International Inequalities Institute, was awarded a prestigious Leverhulme Early Career Fellowship (ECF) in the 2022 round.

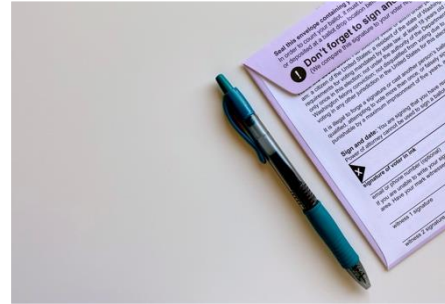
**Team:** LSE Research Support



## **How the Austrian Ministry of Social Affairs Improved the Efficiency of its Social Insurance and Healthcare System**

LSE Professor Elias Mossialos led a project reviewing the fairness and efficiency of Austria's social insurance and healthcare system, which is estimated to save the government £1 billion by 2023.

**Team:** LSE Consulting



## **CODES: A Revolutionary Approach to Democratic Engagement**

In times of declining legitimacy of political systems and increasing citizen dissatisfaction, LSE's Professor Michael Bruter and Dr Sarah Harrison have developed a technology-enabled solution to revolutionise the democratic processes.

**Team:** LSE Innovation



## **LSE Student on a Mission to Reduce £400M of Pharmaceutical Waste in the UK**

Pharmovo, an LSE start-up, is a technology-enabled solution which allows users to sell their near-to-expiry pharmaceuticals to other users, thereby tackling medicine waste in the UK and beyond.

**Team:** LSE Generate

# Financial Statement: FY 2021-22

## Funding Received

### LSE Research Support

Research Councils, The Royal Society, British Academy	£11.9m
European Union	£9.3m
Other	£7.5m
UK Governmental Bodies	£5.2m
UK Charities	£7.5m
Donations	£72k
Endowments	£1.5m
<b>Total External Income</b>	<b>£35.5m</b>

### LSE Consulting

UK Governmental Bodies, EU and non-profit organisations	£2.9m
Corporates (incl. SMEs)	£1.8m
<b>Total Recognised Income</b>	<b>£5.6m</b>

### LSE Generate

Donations	£400k
Corporates (incl. SMEs)	£55k
<b>Total Income Received</b>	<b>£455k</b>

\* Given the newness of the service no income was received under LSE Innovation in FY21-22.

\* Income for LSE Consulting is recorded via LSE Enterprise Ltd. Income for LSE Generate is recorded via PAGE.





# Conclusion

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This annual report summarises some of the most notable achievements across LSE Research and Innovation during LSE's Financial Year 2021-22. As a division, we are committed to research excellence and real-world impact, and that is why we focus on providing excellent services to the LSE community at all stages of a research life cycle.

We understand the value social science can bring to resolving many challenges facing us today. Therefore, in the forthcoming year, our main priority will be to continue developing the next generation of social scientists dedicated to demonstrating the relevance and celebrating the value of social sciences, humanities, and the arts. We see entrepreneurship and innovation at the heart of LSE, and we will be striving to realise this vision.

The last year's achievements paved the way for future impact. We are excited about the new initiatives coming from the division, such as the ECR Network, designed to maximise career development opportunities of early career researchers, the Academic Speakers Bureau, the first speakers' bureau in the UK with an exclusive focus on distinguished speakers in academia, the Software Incubator by LSE Innovation, and many more. We are confident these initiatives will enable us to contribute to the betterment of society.

# Our Staff

## LSE Research and Innovation

**David Coombe**  
Director of LSE Research and Innovation

## LSE Research Support

### Research Development Team

**Grace McConnell**  
Head of Research Development

**Aygen Kurt-Dickson**  
Research and Innovation Strategy Manager

**Anouska Nithyanandan**  
Research Development Manager

**Julia Howse**  
Research Development Manager

**Nathalie van der Elst**  
Research Development Manager

**Carmen Ungureanu**  
Grant Applications Manager

**Dorota Rejman**  
Grant Applications Manager

**Barbara Kolaric**  
Research Development Administrator

**Chelsea Oware**  
Research Development Administrator

### Research Awards Team

**Kerry Hocken**  
Research Accountant and Head of Research Awards

**Benjamin Nevius**  
Senior Research Awards Manager

**Jane Ellison**  
Senior Research Awards Manager

**Kiki Oladapo**  
Research Awards Manager

**Ayesha Mukhtar**  
Research Awards Manager (interim)

**Brooke Stephenson**  
Research Awards Manager

**Edward Perrin**  
Research Awards Manager

**Jimoh Ololade**  
Research Awards Manager (interim)

**Joanne McGinty**  
Research Awards Manager

**Natalie Hua**  
Research Awards Manager

**Nilsen Berquier**  
Research Awards Manager

### Research Policy Team

**Jo Hemmings**  
Head of Research Policy

**Lyn Grove**  
Research Governance Manager

**Kieran Booluck**  
Research Impact Manager

**Wendy Leung**  
REF Support Manager

**Casimira Headley-Walker**  
Committees and Governance Manager

### Systems & Operations Team

**Amanda Burgess**  
Head of Systems and Operations

**Crispin Williams**  
Research Systems Manager

**Jay Riedel**  
Administrative Assistant

**Charlotte Creamore**  
Research Development Administrative Assistant

## LSE Consulting

**Jeannine McMahon**  
Director of Consulting

**Daniela Baeza Breinbauer**  
Project Manager and Researcher

**Elisabet Vives**  
Project Manager and Researcher

**Francisca Torres-Cortes**  
Project Manager and Researcher

**Anju Begum**  
Project Finance Manager

**Evelina Kaminskaite**  
Project Finance and Contract Officer

**Elitsa Garnizova**  
Director of the Trade Policy Hub

**Marit de Bruijne**  
Media and Communications Consultant

**Kristina Kiminiute**  
Project Coordinator

## LSE Innovation

**David Ai**  
Head of Innovation

**Matthew Hindhaugh**  
Research Innovation Manager

**Ahmed Khan**  
Research Innovation Manager

**Horatio Mortimer**  
Business Innovation Manager

**Charlotte Rowan**  
Research Innovation Officer

## LSE Generate

**LJ Silverman**  
Head of Generate

**Alice Eddie**  
Global Engagement Lead

**Lisa Portz**  
Head of Programme Design & Acceleration

**Yael Nevo**  
Gender Consultant

**Tim Deeson**  
Entrepreneur in Residence

**Laura Ross**  
International Strategy Manager (currently on Maternal Leave)

**Sian Kincaide**  
Communications and Events Manager

**Sean Farran**  
Part-time Consultant for Mentorpreneurship Programme

**Nisha Ramisetty**  
Head of Generate Home

**Livia Denis**  
Finance Coordinator

**Kinga Kaczkowska**  
Executive Assistant

**Emma Higson**  
Graduate Intern

**April Stephenson**  
Head of elleSE Programme



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[lse.ac.uk/staff/divisions/research-and-innovation](https://lse.ac.uk/staff/divisions/research-and-innovation)